

# Consolidated Five-Year Summary

Nippon Kayaku Co., Ltd. and Consolidated Subsidiaries  
Years Ended May 31

	Millions of yen				
	2001	2000	1999	1998	1997
<b>Results for the year</b>					
Net sales	¥121,002	¥121,302	¥121,483	¥126,445	¥122,406
Cost of sales	72,775	73,525	75,068	76,897	75,478
Selling, general and administrative expenses	34,950	33,705	34,267	35,108	34,878
Operating income	13,277	14,071	12,147	14,439	12,048
Income before income taxes and minority interests	10,675	10,132	12,057	13,071	11,314
Net income	4,903	4,807	6,714	5,886	9,954
<b>Amounts per share (yen)</b>					
Net income	¥ 26.87	¥ 26.34	¥ 36.79	¥ 32.25	¥ 54.54
Cash dividend applicable to the year	11.00	11.00	11.00	10.00	10.00
Shareholders' equity	516.97	496.90	476.65	449.86	427.89
<b>Year-end financial position</b>					
Current assets	¥ 99,845	¥ 97,554	¥ 94,283	¥100,586	¥ 92,129
Current liabilities	39,872	37,042	37,750	58,220	52,203
Working capital	59,973	60,512	56,533	42,366	39,926
Property, plant and equipment	57,183	57,490	45,712	45,766	43,562
Total assets	179,882	174,613	170,678	166,600	156,276
Total shareholders' equity	94,331	90,666	86,989	82,101	78,090
<b>Year-end statistics</b>					
Number of shares outstanding (thousands)	182,503	182,503	182,503	182,503	182,503
Number of shareholders	27,168	29,742	27,582	28,221	27,664
Number of employees	3,639	3,164	-	-	-
<b>Financial ratios</b>					
Current ratio (times)	2.5	2.6	2.5	1.7	1.8
Equity ratio (%)	52.4	51.9	51.0	49.3	50.0
ROE (%)	5.3	5.3	7.7	7.2	12.7
ROA (%)	2.7	2.8	3.9	3.5	6.4
<b>Net sales by business segment</b>					
Pharmaceuticals business	¥ 44,257	¥ 49,335	¥ 54,427	¥ 56,082	¥ 53,172
Fine chemicals business	73,294	68,404	65,655	69,272	68,145
Inflators	5,063	4,802	3,308	-	-
Catalysis	1,503	811	1,134	-	-
Functional products	31,898	27,163	24,031	-	-
Color chemicals	14,338	14,187	13,393	-	-
Agro & fine chemicals	13,486	14,896	17,262	-	-
Explosives	7,004	6,543	6,524	-	-
Other businesses	3,450	3,562	1,400	1,090	1,087